



Serving Howard, Carroll & Clinton Counties

Compilation of Area Assessments and Comprehensive, Strategic and Community Plans

Clinton County

Prepared by: Project Matters, LLC - August 2019

COMMUNITY ASSESSMENT COMPILATION REPORT INTRODUCTION

WELCOME!

This project, as commissioned by The Community Foundation of Howard County, had as its goal to compile the community assessments, and the strategic, comprehensive and community development plans from the Foundation's service area, which includes the counties of Carroll, Clinton, and Howard, Indiana. In cooperation with the Community Foundation staff, we searched out those plans that met the following criteria:

- 1) plans were completed by organizations whose goals are of major impact to our tri-county service area;
- 2) the plans would provide data relevant to the Harwood Community Conversation process; and
- 3) plans that were authored within the last 3 years.

WHAT WILL THIS REPORT ALLOW US TO DO?

As the Community Foundation of Howard County gathers the community aspirations, primary concerns and suggested actions from all their Community Conversations throughout Carroll, Clinton and Howard County; we will be able to look at those top themes and see if anyone is already addressing that issue. If so, we can see what their goals are relevant to that concern or aspiration. We can then assess where the Foundation may plan to best invest its resources or work in a collaborative effort in achieving impactful community goals for the future success of our communities.



METHODOLOGY:

It is important to understand that in compiling the data to be used in this report, we combed through over 40 plans. We sorted out 26 of those, from which we drew relevant data for this document. In some cases, the plans were so detailed and comprehensive, that we condensed action steps or goals, or edited for capturing the essence of those lengthier goals. Often, the organizations had different definitions for goals, objectives and strategic tasks. In this report, we placed the information where it most fit for the purpose of aligning with the Community Conversation process. It is also important to note, that not all entities had their information readily available in a format that fit a goals, objectives, and strategies model, or in some cases, it did not reach us in time for publication. We believe that the 26 reports contained here do provide a broad idea of what our communities and leading partners in healthcare and human services are either currently addressing, or planning to address, in the next few years.

WHAT WE INCLUDED ON THE NEXT FEW PAGES:

You will find in chart form, each of the 9 plans that included Clinton County, and the condensed details we assembled to help you easily access the information about what our community partners are planning or have found in their assessments. We have included an index and note page for your convenience at the end of the data report. We trust this information will guide you in your collaborative efforts with your community stakeholders for your own intentional planning.

2019 SUMMARY OF AREA STRATEGIC PLANS/ASSESSMENTS BY THE COMMUNITY FOUNDATION OF HOWARD COUNTY

Name of Plan/Assessment/Survey	Relevant Counties Served	Purpose of the Plan/Assessment/Survey	Top Findings/CONCERNS	Goals Identified in the Report (MAIN ASPIRATIONS)	Identified ACTIONS/Objectives	Key Measures and Strategies to Track Progress
<p>Community Foundation of Clinton County 2017 Strategic Planning Retreat Report</p>	<p>Clinton</p>	<p>To answer the question: What will the community need the Community Foundation of Clinton County to be in 2025?</p>	<ol style="list-style-type: none"> 1. Greater educational attainment 2. Attract millennials with kids 3. CCC fosters and catalyzes innovation to address community needs 4. Make the community more attractive 5. Build community capacity 6. Have impact 7. What is the CFCC role, behind the scenes or out in front? 8. Change perception of what Franklin is 9. Leaders know about the Foundation 10. Link with other organizations 11. Stewards of funds 	<ol style="list-style-type: none"> 1. Take steps to expand leadership role in the community 2. Develop assets 3. VISION - By 2025, the community Foundation of Clinton County will have an impact on the community by fostering and catalyzing innovation to build community capacity and address needs. 	<ol style="list-style-type: none"> 1. Dedicate a portion of each board meeting to discussing "forward thinking" ideas that address community needs. 2. Develop a plan to engage donors to participate in CFCC's work. 3. Develop expectations for board members, including how to bring younger people on the board, outreach to other organizations, and connections to professional advisors. 	<p><BLANK></p>
<p>Community Health Needs Assessment (CHNA) IU Health Frankfort Hospital October 2018</p>	<p>Clinton</p>	<p>To identify significant community health needs and to inform development of an Implementation Strategy that addresses them.</p>	<ol style="list-style-type: none"> 1. Access to Health Care Services: Under-supply of primary care physicians, mental health professionals and dentists; Access to several types of services (substance abuse and specialty care is also challenging due to limited transportation options; Clinton County ranks in the bottom quartile both of Indiana counties and peer counties for the rate of preventable admissions. 2. Drug and Substance Abuse (including Opioids): The opioid crisis, and other forms of drug and substance abuse, were identified by community members as particularly significant. 3. Health Care and Social Services for Senior: Demographic data indicate rapid growth in the population aged 65 years and older. Aging and older adult needs are significant issues. 4. Maternal and Child Health: Several maternal and child health indicators for Clinton County are worse than Indiana averages, including rates of infant mortality, smoking during pregnancy, and teen pregnancy. 5. Mental Health: Mental Health was identified as a significant problem. Clinton Co. ranks in the bottom quartile of peer counties for "mentally unhealthy days". Data indicate that peer counties have many more mental health providers available on a per-capita basis. 6. Obesity and Diabetes: Higher percentage of Clinton Co. residents are obese than those living in peer counties and over 30% are physically inactive compared to 23% in the U.S. Obesity and diabetes were top concerns. A lack of knowledge about and access to exercise opportunities are contributing factors. 7. Smoking: Smoking rates are comparatively high, including among pregnant women and lower-income residents. 8. Social Determinants of Health: Clinton Co.'s overall poverty rate has been below the Indiana average. Single-parent households are more prevalent and the percent of adults "with some college" is under 50%. Clinton Co. ranks in the bottom half of Indiana counties for children living in poverty. 	<p><BLANK></p>	<p><BLANK></p>	<p><BLANK></p>

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<p>2017 Coordinated Public Transit-Human Services Transportation Update - Region 5</p>	<p>Benton, Carroll, Clinton, Fountain, Montgomery, Warren & White</p>	<p>To fulfill the planning requirements for the United We Ride initiative and the Federal Transit Administration's Safe, Accountable Flexible, and Efficient Transportation Equity Act.</p>	<p>Highest Priority Unmet Need: Sustainable funding for transportation to promote affordable service options for riders.</p>	<ol style="list-style-type: none"> 1. Increase the amount of funds available for coordinated general public transportation-human services transportation while also working cooperatively to control costs. 2. Extend service areas and provide out-of-county/regional transportation service across all of Region 5. 3. Extend service days/hours to enhance public transportation services in the most rural portions of the area; thereby increasing the availability of services for older adults, individuals with disabilities, people with low incomes and other transportation disadvantaged individuals. 4. Create a transportation structure that promotes more efficient use of resources at the local and regional levels. 5. Initiate general public transportation service in Benton, Carroll, Fountain, Montgomery and Warren Counties. 6. Obtain the necessary capital assistance, including vehicles and related equipment and new technology; to improve existing mobility options and serve more people. 	<ol style="list-style-type: none"> 1. Document and inform legislators for funding advocacy; 2. Identify joint funded vehicle purchase opportunities; 3. Establish transfer points at county borders to access out-of-county destinations, maintain communication links between providers; 4. Evaluate potential for expansion of service to weekends and 2nd/3rd shift worker needs; explore volunteer driver opportunities; 5. Work to inform human service agencies that there are no restrictions on joint use of vehicles and expand marketing to increase public awareness of services; 6. Explore potential to develop services in underserved areas and developing deviated fixed route services; and coordinate with hospitals/VA, volunteers for non-emergency transportation. 7. Update vehicles and replacement plan with mix of appropriate-size vehicles and work cooperatively with INDOT in acquiring vehicles. 	<p><BLANK></p>

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NCIRCP Clinton County Housing Assessment 2018	Cass, Clinton, Fulton, Howard, Miami & Tipton	To provide a general overview of trends and current conditions to stimulate community-wide conversations in the development of short and long-term housing strategies.	<ol style="list-style-type: none"> 1. Clinton Co. population has declined 3.5% since 2000. Frankfort population decline 1.3% and rural communities Colfax, Kirkland, Michigantown, & Rossville have grown by 5.6%. 2. 22.5% decrease in Adults ages 35-44. 3. Primary and Secondary enrollment has decreased by 3.4% since 2000. 4. City Occupancy Rate 88.3% is below County (88.7%), State (88.8%) and National (87.8%). 5. Vacant Units have increased by 108% since 2000. 6. Average Household size is 2.7. 7. 71% of all occupied units have 2-3 bedrooms. 8. 61% of structures will be 50 years old or older by 2019. 9. (49%) Owner-occupied units valued above \$100,000. 10. 50% of all Households have incomes of \$50,000 or greater. 11. 44% of units sold in 2017 were valued \$100,000 or greater 12. 38% of Renter-occupied Households spend 30% or more of income on rent. 	<BLANK>	<BLANK>	<BLANK>

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<p>September 2017 Regional Economic Development Plan North Central Indiana Regional Planning Council</p>	<p>Cass, Clinton, Fulton, Howard, Miami & Tipton</p>	<p>To serve as the new 5-year strategic plan for the region; identifying the key focus areas to grow, diversify and strengthen the region.</p>	<ol style="list-style-type: none"> 1. Lack of work ethic 2. Regional collaboration and local public policy division 3. Drug Abuse 4. Declining/aging population 5. Attracting/expanding industry 6. Educational attainment 	<ol style="list-style-type: none"> 1. Create a more focused and collaborative agricultural strategy 2. Support key manufacturers while bolstering and diversifying suppliers 3. Create a culture of excellence 4. Establish a cultural foundation and network of regionalism 5. Leverage existing assets by developing infrastructure/broadband connectivity 6. Enhance quality of place to promote talent attraction and retention 	<p>It is to be noted that this was a large plan which created many detailed objectives with timelines and accountabilities. They were much too in-depth for this report's overview, so only the ones which correlated to what we heard as needed actions in community conversations are reported here.</p> <ol style="list-style-type: none"> 1. Increase opportunities for ag education by connecting industry demands and needs with local educational institutions by 3rd quarter 2019 (this included marketing/reaching urban schools, etc.) 2. Accelerate the growth, placement, connectivity, and innovation of potential new businesses to the region by increasing business survival rates to 50% by 2023 - this included start-up, attraction, resource development and other key actions. 3. Develop a regional promotional campaign to showcase advanced manufacturing by 2018. 4. Ensure our infrastructure assets are upgraded, maintained, and available to provide the highest level of service to our communities in the region by 2022. 5. Ensure our public transportation assets (buses, trains, trolleys) are upgraded, maintained, and available to provide the highest level of service to our communities in the region by 2022. 6. Promote a well-balanced utilization of the region's natural, historic, physical resources and community attractions by 2022. 	<ol style="list-style-type: none"> 1. Gross Assessed Valuation - target is 12% increase from 2015's regional GVA. 2. Average Wage/Worker - increase the region's average wage per worker by 3% . 3. Seek to increase the total number of establishments by 1.5%. 4. Reverse the population decline and grow by 1%. 5. Increase the region's educational attainment level by 2.5%.
<p>2016 Strategic Plan for Area IV Agency</p>	<p>Clinton, Carroll, White</p>	<p>To determine the expanded needs and develop a plan to provide expanded services to the disadvantaged of all ages.</p>	<ol style="list-style-type: none"> 1. Need more clients to justify providing enough staff for outlying counties; 2. Lack of awareness of services available; 3. People do not think they need or qualify for our services; 4. Need to focus on partnerships; 5. Increase unrestricted funds; 6. Senior Games is an opportunity to create awareness, raise funds, increase volunteer involvement and increase delivery of services; 7. The ability to deliver services is dependent on developing and retaining leaders in the organization; 8. Cost savings through a paper/copy reduction policy. 	<ol style="list-style-type: none"> 1. Expand services to outlying counties. 2. Increase public awareness. 3. Partner with care coordination organizations. 4. Maintain financial sustainability. 5. Maximize the potential of Senior Games. 6. Increase employee retention. 7. Go paperless whenever possible. 	<ol style="list-style-type: none"> 1. Focus on energy assistance, Medicaid waiver, public transportation, I and R. 2. Raise awareness through REMC meetings, local organizations, coffee shops, food pantries, share our success stories and educate on our services. 3. Build relationships with insurance companies, present to providers, send info to potential partners. 4. Increase unrestricted funds through fee for service, fundraisers, protecting current grants. 5. At Senior games entry booth, identify services they may be interested in, capture contact info and wear "Ask Me about Area IV" shirts. 6. Cross-training, wage comparison study, succession plans, provide COLA & merit increases. 7. Do study - financial cost/benefit analysis with savings and train employees on new reduced copy/paper policy. 	<ol style="list-style-type: none"> 1. Number of people served in each county and number of public awareness events in each county. 2. Use survey results. 3. Number of referrals in outlying counties, Number of partnerships, referrals and shared benefits from current partners, and number of partners who we have trained. 4. Retain an extra 98% or \$200,000+ in grant utilization and fundraise \$100,000. 5. Track awareness by number of calls through I&R, Services signed up for, donations, increase in sponsorship and volunteers and people attending as a result of senior game. 6. Track turnover and % of participation in cross-training and completed succession plans. 7. Cost savings from reduction in printing/copies.

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United Way for Clinton County 2018 Clinton County Landscape Scan	Clinton	A report to show some of the findings from the Community Conversations and Assessments about opioid use in Clinton County.	The community would like to see: 1. A permanent solution for homelessness; 2. A sober living home for men; 3. A decrease in the duplication of resources; 4. More mental health services and providers in Clinton County; 5. Access to SuD treatment center located IN Clinton County; 6. More of a sense of community; 7. More family-friendly activities year-round; 8. Access to free transportation county-wide; and 9. More community awareness and education surrounding substance use disorder.	<BLANK>	<BLANK>	<BLANK>
United Way for Clinton County 2019 United Against Opioid Abuse Report	Clinton	United Way is building healthier, more resilient communities by promoting physical activity, providing access to quality health care and integrating health into early childhood development through our partner agencies.	Across the country, states are grappling with a rise in drug overdoses, due in part to an increase in opioid usage. According to the Centers for Disease Control and Prevention, the opioid crisis is killing nearly 100 people/day.	3-year long assessment project to identify how we can all make a positive impact on our community.	1. Landscape Scan: comprising of 6 months of community conversations and assessments will be held with organizations ad leaders who are currently doing something to combat the opioid epidemic in Clinton Co. and identify what resources are available for those affected by substance use disorder pertaining to opioids. 2. Asset Map: The following 6 months will be dedicated to placing what was found during the landscape scan on paper. It will be reviewed, presented, and shared with those who most need to know the information in the community.	Complete Landscape Plan and Asset Map
Wabash Heartland Innovation Network (WHIN) Placemaking Survey 2018 Clinton County Report	Clinton	To provide WHIN a foundation to begin its work in convening and catalyzing the region through the Regional Cultivation Initiative	1. 77% of the residents said they have to "leave the community to take advantage of services, purchase products or patronize businesses they prefer." 2. 58% of respondents chose workforce and education alignment as their number 1 priority under Clinton Co. education needs. 3. 52% of respondents picked community-wide, high-speed Internet as the number 1 way they would most like to see the county improve.	1. Community Vitality: Access to Parks and Trails; Quality Affordable Healthcare, shopping, dining, downtown as well as Arts & Cultural activities. 2. Community Education: Align workforce/education, provide work ethic certification and youth workforce opportunities. 3. Community Connectivity: Community-wide, high speed Internet, promoting use of parks, trails, and waterways across communities and improving community interactions.	<BLANK>	<BLANK>

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COMMUNITY ASSESSMENT COMPILATION REPORT NOTE PAGE

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